



The 6-Month Gaza Recovery Program

Sixty-six programs, each costed and ready to begin the moment funding and access allow.

66

programs across six clusters

~US\$2.45bn

indicative total across all sixty-six

6 months

delivery horizon from entry

FOREWORD

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The 6-Month Gaza Recovery Program is a roadmap for delivery. It sets out what the National Committee for the Administration of Gaza can achieve in the first six months — sixty-six programs, each costed and ready to begin the moment funding and access allow.

The need is immense. Physical damage across Gaza is estimated at US\$35.2 billion, and recovery and reconstruction will require approximately US\$71.4 billion over the coming decade. Fewer than half of Gaza's hospitals remain even partially functional, and most schools are silent. But within this lies an opportunity to build something fundamentally different: a Gaza defined not by cycles of fragility, but by dignity, prosperity, and visible, real progress.

This recovery must be led by Palestinians, working in genuine partnership. Central and local authorities, the private sector, civil society, and affected communities will work together at every stage. Our compass remains clear: **Palestinian ownership, protection of rights, geographic unity, inclusion of every community, transparency in every process, and adaptability in the face of changing needs.**

What follows is not a wish list. Each program has been assessed, costed, and sequenced. We ask partners for political support, for the removal of obstacles, and for resources pooled behind a single plan. The 6-Month Gaza Recovery Program will not be measured by words alone — but by the dignity restored to families who have lost everything, and the opportunities given to young people who have lost years of learning.

This is our commitment to the people of Gaza: **we will rebuild, and we will recover.**

HOW TO READ THIS

Programs are grouped by delivery cluster and listed by size of funding requirement. Costs are indicative six-month phased-activation figures in US\$ millions. "All In-Kind" indicates a program expected to be met entirely through contributions in kind, "TBD" one still being costed, and a "+" a cluster total containing one.

The sixty-six programs

Sorted by cluster · continued overleaf

Infrastructure Development		24 programs · ~\$1,205m
Humanitarian Shelters	~\$400m (Including In-Kind)	
Dignified insulated caravans for people currently living in tents.		
Debris Recovery & UXO Management	~\$275m	
Systematically recover, manage, and recycle debris, with UXO management and safeguards for sensitive and protected sites.		
Public Transport Support	~\$100m	
Vehicles for public institutions, plus 50 buses and 100 trucks for private operators.		
Repair Partially Damaged Houses	~\$78m	
Assess and repair salvageable homes to increase permanent housing supply.		
Rehabilitate an Additional 5 Hospitals	~\$67m	
Restore, equip and reopen additional hospitals across Gaza.		
Hospital Rehabilitation	~\$50m	
Restore, equip and staff hospitals so services return to the communities around them.		
Diesel Generation & Fuel	~\$35m	
Generators and six months of fuel for health, water, education and essential sites.		
Road Network Rehabilitation	~\$30m	
Clear and rebuild priority roads; more than 85% of Gaza's network is damaged.		
Warehouse & Logistics Zone	~\$25m	
A secure hub for fuel storage, aid warehousing, loading and truck parking.		
Emergency Restoration of WASH Services	~\$20m	
Wastewater collection for IDP camps and rehabilitation of 8 priority pumping stations.		
Mobile Solar PV Kits	~\$15m	
Portable solar kits with battery storage for displaced and off-grid communities.		
NCAG Offices	~\$15m	
One administrative and residential compound so government can operate from day one.		
Subsurface Remediation	~\$15m	
Fill and permanently decommission tunnels beneath sites needed for priority projects.		
Electricity Transmission Rehabilitation	~\$15m	
Rebuild around 40 km of damaged medium and low-voltage distribution network.		
Desalination Plants	~\$10m	
Decentralized seawater desalination; supply is 5 liters a day against a 20-liter standard.		
Emergency Solid Waste Removal	<\$10m	
Clear accumulated waste from temporary dumpsites and restore collection services.		
Emergency Restoration of Municipal Services	<\$10m	
Temporary headquarters and equipment so municipalities can operate again.		
Border Crossing Facilities	~\$10m	
Rebuild and equip the crossings and their connecting roads.		
Hybrid Solar PV + Battery Storage	~\$10m	
Solar and battery systems at priority public facilities.		
Fishery and Port Fleet	<\$10m	
Repair the fishing port and fleet; more than 95% of boats were destroyed.		
Modern Digital Cadastre	<\$5m	
A reliable damage and land-records baseline for housing, infrastructure and services.		
Emergency Spatial Plan	<\$5m	
A coordinated framework for land, services, access routes and recovery areas.		
Palestinian Airlines Flights to Haj	~\$1m	
Maintain the last remaining aircraft and operating license to allow pilgrims to go from Gaza to Mecca.		

Emirati Neighborhood (All In-Kind) UAE-funded pilot housing 50,000 people now in tents, with independent utilities.	Human Development 17 programs · ~\$303m
	Winterization ~\$80m (Including In-Kind) Replace and repair tents and provide winter items for people living in shelters.
	Immediate Health Response ~\$50m Medicines, consumables and lab supplies for hospitals and primary care centers.
	Higher Education Certificate Release ~\$45m Issue certificates and transcripts to around 49,500 graduates so they can prove qualifications.
	Household Purchasing Support Pilot ~\$40m Secure digital payments enabling families to purchase essential goods through local markets.
	Back to School Program ~\$40m Rehabilitate school buildings and install temporary classroom units.
	Medical Evacuations & Treatment Abroad ~\$10m Move waiting patients for treatment abroad and bring in specialist doctors.
	Pilot Integrated Beneficiary Database <\$10m A unified social registry linking families to payment points, ending duplication.
	Special Needs Children Schools ~\$10m Winter clothing and adapted transport so children with disabilities can reach school.
	Mobile / Pre-Fab Medical Units <\$5m Prefabricated health centers and mobile clinics extending primary care.
	Education Abroad <\$5m Help students holding offers abroad complete enrollment and travel before places lapse.
	Lost Educational Years Compensation <\$5m Accelerated learning and psychosocial support after more than two years out of school.
	Restore Minimum Religious Services ~\$1m Temporary prayer facilities; 97% of Gaza's 1,230 mosques are out of service.
	Waqf Land Recovery <\$1m Inventory and recover endowment land and property, about 2% of land in Gaza.
	Omari Mosque and Porphyrius Church ~\$1m Stabilize and restore two of Gaza's most significant heritage landmarks.
Economic Acceleration 7 programs · ~\$35m	Post Secondary Education Scholarship <\$5m 100 scholarships for top secondary graduates enrolling at universities in Gaza.
	Essential Goods Package Program (All In-Kind) Household and food packages for displaced families, through partner organizations.
	Cooked Meals Program (All In-Kind) Funded cooked-meal distribution to vulnerable groups via existing implementers.
	Supply Chain Rollout ~\$10m A licensed fulfilment-processor framework governing all private goods entering Gaza.
	Food Security Pilot ~\$10m Restart local plant, poultry and marine production to secure fresh food and jobs.
	SME Back-to-Business Grants <\$10m Time-limited grants so viable businesses can restart and re-employ workers.
Lease to Own <\$10m A revolving fund giving Palestinian contractors access to heavy construction equipment.	Gaza Tech Park <\$5m Hubs and services for Gaza's technology companies, entrepreneurs and freelancers.
	Gaza Regional Production Park <\$5m Shared modular production units across several sectors, rather than rebuilding factory by factory.
	Gaza Peace & Investment Fund <\$5m An independent institution to mobilize capital into private-sector recovery.
	Digital Transformation 6 programs · ~\$17m
	Digital ID Rollout <\$5m A digital identity layer for government services, aid and payments.
	4G Connectivity <\$5m Restore and upgrade mobile networks through the licensed Palestinian operators.
	eLearning Platform Pilot <\$5m A national learning platform with Palestinian curriculum content and student records.
	eHealth Platform Pilot <\$5m Patient records, e-referrals and immunization tracking, built to work offline.
	Datacenter & Cloud Storage Facilities <\$5m Sovereign hosting for all NCAG systems, procured from Palestinian providers.
	Digital Payments Rollout <\$5m Design the payment rails for cash assistance, salaries and later merchant acceptance.
	Legal 1 programs · ~\$10m
	Integrated Justice Sector Recovery <\$10m Six components: temporary courts and legal clinics, an e-justice platform, transitional justice, dispute resolution, judicial training and legal reform.
	Peace & Security 11 programs · ~\$885m+
	Interior Commission Facility ~\$275m Temporary headquarters, offices and life support for the Interior Commission and NCAG.
	Mission Support Site Rafah ~\$275m Permanent hardened infrastructure for 5,000 ISF personnel at full operating capacity.
	ISF Mobilization ~\$140m Recruit, train, equip and deploy the multinational ISF contingent.
	Police Mobilization ~\$120m Basic and initial entry training for Interior Commission personnel.
	LSA Endurance Expansion ~\$30m Expand the logistics support area to sustain additional transient personnel.
	Decommissioning Program ~\$20m Incentives for the turn-in and safe disposal of weapons and munitions.
	Crossings Management Transition <\$20m NCAG assumes operation of the crossings for goods and passengers.
	Police Facility <\$10m Facilities supporting policing and the rule of law.
	Local Trust & Reconciliation Committees <\$5m Build community capacity in mediation and peaceful dispute resolution.
	Community Radio Channel <\$5m A local platform for residents to raise needs and hardships with the authorities.
	Civil Service Transitional Payments TBD Salaries, pensions and running costs for the Gaza civil service from the first weeks.